

STATE OF NEW HAMPSHIRE  
PUBLIC UTILITIES COMMISSION

November 7, 2018 - 9:15 a.m.  
Concord, New Hampshire

N/PUC 21 NOV 18 PM 3:00

RE: DW 17-118  
HAMPSTEAD AREA WATER COMPANY, INC.:  
Request for a Change in Rates.  
(Hearing on a step adjustment  
regarding return on equity.)

**PRESENT:** Chairman Martin P. Honigberg, Presiding  
Commissioner Kathryn M. Bailey  
Commissioner Michael S. Giaimo

Sandy Deno, Clerk

**APPEARANCES:** Reptg. Hampstead Area Water Company:  
Robert C. Levine, Esq.  
Anthony Augeri, Esq.

Reptg. Residential Ratepayers:  
D. Maurice Kreis, Esq., Consumer Adv.  
Brian D. Buckley, Esq.  
Pradip Chattopadhyay, Asst. Cons. Adv.  
Office of Consumer Advocate

Reptg. PUC Staff:  
F. Anne Ross, Esq.  
Christopher Tuomala, Esq.  
Stephen Frink, Dir./Gas & Water Div.  
Jayson Laflamme, Asst. Dir./Gas & Water  
Robyn Descoteau, Gas & Water Division

Court Reporter: Steven E. Patnaude, LCR No. 52

**CERTIFIED  
ORIGINAL TRANSCRIPT**

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**WITNESS PANEL:**        **STEPHEN P. ST. CYR**  
                              **PRADIP CHATTOPADHYAY**  
                              **STEPHEN P. FRINK**  
                              **ROBYN J. DESCOTEAU**

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**E X H I B I T S**

<b>EXHIBIT NO.</b>	<b>D E S C R I P T I O N</b>	<b>PAGE NO.</b>
3	Settlement Agreement on Second Step Adjustment - Return on Equity, including attachments	6
4	Step II - Recalculation of Permanent Rates Revenue Requirement, consisting of Attachment A Schedule 1, Attachment A Schedule 2, and Attachment B Schedule 2	6

**P R O C E E D I N G**

CHAIRMAN HONIGBERG: We are here this morning in Docket DW 17-118, which is Hampstead Area Water Company's rate case. We're here for a step adjustment regarding return on equity.

Before we do anything else, let's take appearances.

MR. LEVINE: Good morning, Commissioners. Attorney Robert Levine, for Hampstead Area Water Company. I'm here with Harold Morse, our President; John Sullivan, our Controller; Christine Lewis Morse, our Vice President; and Anthony Augeri, our second General Counsel.

MR. KREIS: Good morning, Mr. Chairman. I'm D. Maurice Kreis, the Consumer Advocate, here on behalf of residential utility customers. The distinguished gentleman to my left is Brian Buckley, the OCA Staff attorney; and sitting up in the witness box is the Assistant Consumer Advocate, Pradip Chattopadhyay.

MS. ROSS: Good morning, Commissioners. Anne Ross, Staff attorney, and

1 with me today is Chris Tuomala, and Jayson  
2 Laflamme, Assistant Director of the Gas/Water  
3 Division. And on the witness stand is Steve  
4 Frink, the Director of the Gas/Water Division;  
5 and Robyn Descoteau, a Utility Analyst in the  
6 Water Division.

7 CHAIRMAN HONIGBERG: How are we  
8 proceeding this morning, Ms. Ross?

9 MS. ROSS: We are proceeding with a  
10 panel to present a settlement. As you noted in  
11 opening the hearing, this settlement is limited  
12 to a step adjustment, which involves an  
13 adjustment to the return on equity for this  
14 particular utility. All of the other rate case  
15 issues have been settled. And so, this is a  
16 final adjustment. We will not be dealing with  
17 any of the original rate case issues, only  
18 showing the Commission how this particular  
19 adjustment will flow through the schedules.

20 CHAIRMAN HONIGBERG: Are there any  
21 preliminary matters we need to deal with before  
22 the witnesses are sworn in? There is an  
23 exhibit up here on the table.

24 MS. ROSS: We do need to introduce

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1       some exhibits, and this would probably be a  
2       good time to do that.

3               CHAIRMAN HONIGBERG: All right. What  
4       are they?

5               MS. ROSS: We have "Exhibit  
6       Number 3", which is the actual Settlement  
7       Agreement. You all should have received it.  
8       It was filed not within the normal five days,  
9       but a couple of days ago.

10              CHAIRMAN HONIGBERG: We have it.

11              MS. ROSS: And then "Exhibit  
12       Number 4" is a sheet indicating the adjustments  
13       that are required as a result of the change in  
14       the ROE.

15                       (The documents, as described,  
16                       were herewith marked as  
17                       **Exhibit 3** and **Exhibit 4**,  
18                       respectively, for  
19                       identification.)

20              CHAIRMAN HONIGBERG: All right.  
21       Anything else before we have the witnesses  
22       sworn in?

23              MS. ROSS: Not that I know of.

24              CHAIRMAN HONIGBERG: Mr. Patnaude.

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 (Whereupon **Stephen P. St. Cyr,**  
2 **Pradip Chattopadhyay, Stephen P.**  
3 **Frink, and Robyn J. Descoteau**  
4 were duly sworn by the Court  
5 Reporter.)

6 CHAIRMAN HONIGBERG: Mr. Levine, are  
7 you going to start us off?

8 MR. LEVINE: I can, Mr. Commissioner.  
9 Thank you. As part of our panel, we have  
10 Mr. Stephen P. St. Cyr, our consultant for  
11 HAWC.

12 **STEPHEN P. ST. CYR, SWORN**

13 **PRADIP CHATTOPADHYAY, SWORN**

14 **STEPHEN P. FRINK, SWORN**

15 **ROBYN J. DESCOTEAU, SWORN**

16 **DIRECT EXAMINATION**

17 BY MR. LEVINE:

18 Q And, Mr. St. Cyr, I'd like to ask you to please  
19 state your name and business address.

20 A (St. Cyr) My name is Stephen P. St. Cyr. And  
21 the business address is 17 Sky Oaks Drive,  
22 Biddeford, Maine.

23 Q And can you please describe what services your  
24 company offers?

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[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 A (St. Cyr) The company offers accounting, tax,  
2 management, and regulatory services.

3 Q And what do you consider to be your area of  
4 expertise?

5 A (St. Cyr) Those same areas.

6 CHAIRMAN HONIGBERG: Off the record.

7 *[Brief off-the-record discussion*  
8 *ensued.]*

9 BY MR. LEVINE:

10 Q I'll repeat that question. What do you  
11 consider to be your area of expertise?

12 A (St. Cyr) Accounting, finance, management, and  
13 regulatory services.

14 Q And what services has your company provided to  
15 Hampstead Area Water Company?

16 A (St. Cyr) So, the company provides assistance  
17 with the year-end closing and finalization of  
18 the year-end financial statements, tax returns.  
19 It also helps HAWC in its filings before the  
20 regulatory commission here in New Hampshire,  
21 specifically franchise additions or expansions,  
22 financings, and rate cases.

23 Q And are these services within your area of  
24 expertise?

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[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 A (St. Cyr) Yes.

2 Q And prior to today have you ever testified  
3 before this Commission?

4 A (St. Cyr) Yes.

5 Q And has your prior testimony been within this  
6 area of expertise?

7 A (St. Cyr) Yes.

8 MR. LEVINE: Thank you.

9 CHAIRMAN HONIGBERG: Mr. Kreis or  
10 Ms. Ross?

11 MS. ROSS: Mr. Kreis can go first.

12 MR. KREIS: Thank you. Mr. Chairman,  
13 my role here today, at least in the context of  
14 the record, is to conduct the direct  
15 examination of Dr. Chattopadhyay.

16 CHAIRMAN HONIGBERG: So, who's going  
17 to do what next?

18 MR. KREIS: That's what I'm going to  
19 do now.

20 CHAIRMAN HONIGBERG: Okay.

21 MR. KREIS: I was just trying to --

22 MS. ROSS: Well, I was going to  
23 introduce my witnesses and start with them, and  
24 have me do the direct, but I thought you might

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[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 want to introduce your witness first.

2 MR. KREIS: Okay. You just want me  
3 to introduce Dr. Chattopadhyay.

4 MS. ROSS: Yes.

5 MR. KREIS: And then you can  
6 introduce the other witnesses. I'm sorry, Mr.  
7 Chairman. We don't usually do it this way.  
8 So, it's a little -- okay.

9 CHAIRMAN HONIGBERG: Choreography is  
10 different every time.

11 MR. KREIS: Yes. This is a form of  
12 modern dance.

13 BY MR. KREIS:

14 Q Good morning, Dr. Chattopadhyay. Would you  
15 please identify yourself for the record with  
16 your name and title.

17 A (Chattopadhyay) Yes. I am Pradip  
18 Chattopadhyay. I am the Assistant Consumer  
19 Advocate, New Hampshire Office of Consumer  
20 Advocate.

21 Q And you, is it safe to say, are an economist by  
22 training?

23 A (Chattopadhyay) Yes, I am.

24 Q Could you briefly summarize your background as

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1 an economist?

2 A (Chattopadhyay) I have a Ph.D in Economics from  
3 the University of Washington. And I have been  
4 working on regulatory issues going all the way  
5 back to 2002. I've worked for the Public  
6 Utilities Commission at one point, but right  
7 for the last four years have been with the  
8 Office of Consumer Advocate.

9 Q And you heard Ms. Ross mention that the focus  
10 of the Settlement Agreement that's before the  
11 Commission today concerns return on equity.  
12 Would it be fair to say that you have some  
13 expertise on the subject of return of equity in  
14 the context of utility rates?

15 A (Chattopadhyay) Yes. I have provided testimony  
16 on return on equity several times for different  
17 utilities, gas and electric, even written  
18 testimonies.

19 Q And among the forums before which you've  
20 testified on that subject is the forum we're  
21 sitting in today, the New Hampshire PUC?

22 *[Court reporter interruption.]*

23 **BY THE WITNESS:**

24 A (Chattopadhyay) Can you please repeat that

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1           again?   Sorry.

2   BY MR. KREIS:

3   Q     I just wanted to confirm that you testified  
4           here, at the New Hampshire PUC, on the subject  
5           of return on equity several times?

6   A     (Chattopadhyay) Yes, I did.

7                   MR. KREIS:   I think that adequately  
8           introduces Dr. Chattopadhyay.

9                   CHAIRMAN HONIGBERG:   Ms. Ross.

10                   MS. ROSS:   Thank you.   And I'll  
11           introduce my two witnesses, and then we'll  
12           begin the discussion of the Settlement  
13           Agreement.

14   BY MS. ROSS:

15   Q     So, beginning with Ms. Descoteau, would you  
16           state your name and your business address.

17   A     (Descoteau) My name is Robyn J. Descoteau.   My  
18           business address is 21 South Fruit Street,  
19           Suite 10, Concord, New Hampshire.   And I'm a  
20           Utility Analyst in the Gas & Water Division.

21   Q     And could you just describe your  
22           responsibilities as an analyst.

23   A     (Descoteau) I'm responsible for the  
24           examination, evaluation, and analysis of rate

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[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 and financing filings. This includes the  
2 recommendation of changes in revenue levels  
3 that conform to regulatory methodologies and/or  
4 proposals for economical, accounting, and  
5 operational changes affecting regulated utility  
6 revenue requirements. I represent Staff in  
7 meetings with company officials, outside  
8 attorneys, and accountants relative to rate  
9 case and financing matters, as well as the  
10 Commission's rules, policies, and procedures.

11 Q Could you -- what is your area of expertise?

12 A (Descoteau) Accounting and finance.

13 Q And do you consider the testimony you offer  
14 today within that expertise?

15 A (Descoteau) Yes, I do.

16 Q Please describe your involvement in this  
17 docket.

18 A (Descoteau) I reviewed the filing, including  
19 testimony, which included testing the  
20 mathematical integrity of the filing and  
21 tracing the filing to the PUC Annual Reports on  
22 file at the Commission. I also reviewed the  
23 Annual [Audit?] Report prepared by the PUC  
24 Audit Staff. Following this, I asked several

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1 sets of discovery questions and reviewed the  
2 responses. I participated in the settlement  
3 discussions and prepared the revenue  
4 requirement schedules that are attached to the  
5 Settlement Agreement.

6 Q Are there any corrections or changes that need  
7 to be made to the schedules you prepared?

8 A (Descoteau) Not that I'm aware of.

9 Q Do you agree that the Settlement Agreement  
10 represents a compromise of the parties'  
11 positions?

12 A (Descoteau) Yes, it does.

13 Q Okay. Did you prepare or supervise the  
14 preparation of Exhibit 4?

15 A (Descoteau) Portions of it.

16 Q Portions of it. Okay.

17 MS. ROSS: I'm going to introduce  
18 Mr. Frink now.

19 BY MS. ROSS:

20 Q If you could state your name and your current  
21 employment?

22 A (Frink) Stephen Frink. And I'm the Director of  
23 the Gas & Water Division.

24 Q And what was your involvement in this docket?

1 A (Frink) I was primarily involved in the return  
2 on equity issue, as well as reviewing and  
3 assisting Robyn and the other people that  
4 worked on this docket.

5 Q Could you briefly describe the settlement  
6 process that led to the Settlement we are  
7 presenting today.

8 A (Frink) Well, this is actually the second  
9 settlement in this proceeding. The first  
10 settlement was, as you already approved, was  
11 done some time ago, and left the return on  
12 equity issue open. There was a generic return  
13 filing made of -- well, three utilities  
14 requested a generic return methodology, and it  
15 also included that testimony in this filing.  
16 So, that process has been flowed through three  
17 different dockets. And the outcome of that was  
18 always intended to be, assist in determining  
19 what a proper ROE would be, which is where  
20 we're at now. Through that process, we've  
21 reached a settlement that we feel produces a  
22 just and reasonable return.

23 Q And if you turn to Page 7 of the Settlement  
24 Agreement with Hampstead, there's a Provision F

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1       that talks about an "investigative proceeding".  
2       Could you describe to the Commission what the  
3       purpose of that part of the Agreement is?

4     A     (Frink) Right. As I just alluded to, at the  
5       start of the year there were three water  
6       companies that requested a generic ROE  
7       methodology be implemented for small water  
8       companies. There is an existing ROE  
9       methodology for small water companies that  
10      was -- it's been in effect since 1990. But  
11      these particular companies had more than 600  
12      customers and didn't qualify, and the  
13      methodology itself is open to interpretation.  
14      The water industry has changed. There are very  
15      few water companies that could be used as a  
16      proxy group. And to the best of my knowledge,  
17      no utility has ever used the generic return  
18      methodology that is in our rules, Puc 610.03.

19           So, the three water utilities petitioned  
20      the Commission and there was a docket opened,  
21      DW 18-026. And there were discussions in that  
22      docket and discussions in the rate proceedings,  
23      and it was decided by the Companies and the  
24      parties that the best way to address the ROE

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1 methodology for small water companies would be  
2 through a rule change. So, that's as part of  
3 the Settlement, again, the parties agreed that  
4 there would be a rule change.

5 And as I said, there were a number of  
6 discussions in 18-026 and 17-118, the current  
7 docket, and DW 17-165, which is the Abenaki  
8 rate case that's before you. And as part of  
9 this proceeding, we agreed to a cost of equity  
10 that is not your traditional DCF methodology  
11 analysis, but tied to a methodology that is,  
12 you can find it in the Settlement on Page 7,  
13 that looks at recent returns approved by  
14 commissions throughout the country, and uses  
15 that, that for water and gas companies, because  
16 again there are very few water companies that  
17 qualify for the proxy group that our current  
18 rule limits it to. So, in this proceeding,  
19 we've actually looked at the gas and the water  
20 utilities allowed returns in other  
21 jurisdictions, approved returns, and used that.  
22 And the objective is, and it's something we'll  
23 certainly be considering when it comes time to  
24 open a rules investigation as one of the

1 methodologies that is under consideration.

2 It's a simple calculation. It produces a  
3 reasonable return. And it benefits customers,  
4 as it should lower rate case expenses, because  
5 it eliminates the need for cost of capital  
6 consultants, which can be very expensive, and  
7 have a substantial bill impact on utilities  
8 with a small customer base.

9 One other consideration we've discussed is  
10 parameters on capital structure, because, as  
11 you can see in this proceeding, there is a  
12 capital structure that is currently 37 percent  
13 equity/63 percent debt, which is not what we  
14 would consider an ideal capital structure.

15 Q Mr. Frink, I'm going to have to stop you for a  
16 minute. We are going to get back into capital  
17 structure, but I want to just take you back to  
18 hit one procedural point.

19 The Agreement refers -- the Settlement  
20 Agreement refers to an "investigation". Can  
21 you just explain to the Commission why the  
22 parties are not recommending that we go  
23 directly to a rulemaking?

24 A (Frink) The investigation would involve more

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1       than just these three companies. And we  
2       haven't -- it should involve all small water  
3       utilities and anybody who is affected by this.  
4       So, it would be appropriate to notice it and  
5       invite others in, and have a robust review of  
6       it and consider all the proposals. So, that is  
7       where we're at. This is a framework that we've  
8       discussed specifically to use here. But, until  
9       we open this up to the universe that would be  
10      impacted by this, it's not what we're proposing  
11      for a generic return at this time.

12   Q   And then, I'd like to ask you to give the  
13       Commission a little more detail on the  
14       resources that this -- this sample generic  
15       approach that we've used to reach the  
16       Settlement, specifically the RRA data and the  
17       type of data that it is comprised of, if you  
18       would?

19   A   (Frink) Yes. The RRA data is in the  
20       Settlement, if you turn to Page 7. Well, a  
21       description of the RRA data that we use is on,  
22       let's see, is that Page 7?

23   A   (St. Cyr) Page 3.

24   A   (Frink) Page 3. So, the Commission has access

1 to the RRA's quarterly reports, and --

2 Q What does "RRA" stand for and what do they do?

3 A (Frink) It's the Regulatory Research  
4 Associates. And it publishes surveys of  
5 authorized ROEs for water, gas, and electric  
6 utilities. And they produce quarterly reports  
7 of those. That, again we have access to that,  
8 and it's done quarterly. It lists the -- it  
9 provides a median return for all the gas  
10 utilities for each quarter. And so, you can  
11 actually pick, you can go with the most recent  
12 findings or you could just -- in this case  
13 we've used a half year, two quarters, you could  
14 use four, but that's the basis for this.

15 Unlike using a -- tying it to the  
16 Treasury -- a 30-year Treasury or something  
17 like that, this actually, because returns are  
18 decided routinely throughout the year all over  
19 the country, it gives you a -- it reflects  
20 current changes in the market and gives you a  
21 broad base that you can use. For  
22 reasonableness, we tested it against what the  
23 DCF methodology using the generic return  
24 produced for a rate, and it seems reasonable.

1           So, you can simply take those two items,  
2           the water utilities' returns, the gas utility  
3           returns, we average them, and that gives us a  
4           starting point. Then, this provided for an  
5           adder that reflects the savings, potential  
6           savings from not litigating ROE. An ROE can be  
7           very costly to both the company -- to the  
8           company, and the Commission actually typically  
9           uses an outside consultant, which utilities  
10          paying for, and that is recovered through rate  
11          case expenses. So that, for administrative  
12          efficiency, it would be a very simple process  
13          and very transparent process, and the company  
14          benefits by getting an ROE that's with an adder  
15          that rewards them for doing it in this  
16          simplified methodology.

17   Q     Thank you. Now let's move into the capital  
18          structure adjustment that are part of this  
19          Settlement.

20   A     (Frink) Right. This is where Exhibit 4 comes  
21          into play. I prepared Exhibit 4. And what we  
22          did is the Settlement that left the ROE open  
23          said we'll take all the schedules we've done in  
24          this, in the rate case, and simply change the

1 ROE, and that will flow through and that will  
2 be what the increase is.

3 Well, in the process of reaching a  
4 settlement on the ROE, we noted that the  
5 capital structure, as already stated, is 63  
6 debt/73 equity.

7 Q Thirty-seven (37) equity.

8 A (Frink) I'm sorry. Right, 63 debt/37 equity.  
9 And you can, if you turn to Exhibit 4 and look  
10 at Page 2, on the current Settlement you can  
11 see that, in the first block, it says "Current  
12 - Settlement with ROE Placeholder 9.6 percent".  
13 And when you see "Total Debt", you see a  
14 percent of "63.59", and you see a common equity  
15 of "36.41". So, that's the existing capital  
16 structure.

17 In this Settlement, we actually adjusted  
18 the capital structure. It falls outside of  
19 what Staff considers a reasonable capital  
20 structure. And again, looking at Page 2 that  
21 we're on, if you look at the "Retained  
22 Earnings", you'll see that, again the first  
23 block at the very bottom, you'll see "Total  
24 Common Equity". One line above that you'll see

1 retained earnings of a negative almost  
2 \$800,000. We expect, with the rate increases,  
3 the permanent rate increase, the step increase,  
4 and the second step increase, that that  
5 retained earnings -- that negative retained  
6 earnings will be going down and the capital  
7 structure will be becoming more balanced.

8 We're also considering the fact that, if a  
9 generic return is adopted consistent with what  
10 we've done here, that there would potentially  
11 be parameters set on the capital structure.  
12 So, there may be additional basis points or  
13 penalties if you're outside what a reasonable  
14 return might be. So, taking that in mind, if  
15 that were the case, we would expect further  
16 equity infusions by the shareholder, the HAWC  
17 shareholder, who has shown a willingness to do  
18 that in the past. So, we do expect the capital  
19 structure to become more balanced, and that  
20 is -- those are a couple of reasons why we  
21 considered it appropriate to adjust the capital  
22 structure.

23 So, if you look at the next block down,  
24 you'll see the Settlement ROE of "9.95". That

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1 is the RRA, plus 50 basis points. We did  
2 adjust the capital structure. So, if you go  
3 down one more block, you'll see what the  
4 imputed ROE is. So, in Block 2, what the  
5 Settlement shows is a 55 percent of debt  
6 instead of the -- instead of the 64 that you  
7 see above, and you see a 45 equity. So, this  
8 is a hypothetical capital structure. And then  
9 we calculate what the -- we came up with the  
10 6.37 percent overall rate of return. So, down  
11 below, to calculate the imputed ROE, we took  
12 the 6.37, the existing weighted cost of debt,  
13 and backed into what an imputed ROE would be  
14 using -- based on the current capital  
15 structure.

16 Q And I think when you were referring to "6.37",  
17 you were talking about a rate -- an overall  
18 rate of return, not a cost of debt, correct?

19 A (Frink) That's correct. So, ultimately,  
20 because we're changing the capital structure,  
21 as well as the return on equity, the overall  
22 rate of return is something higher than it  
23 would have been if we had just adjusted the  
24 return on equity.

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[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 Q But you've just indicated a few factors that is  
2 going to shift that capital structure going  
3 forward, so that we view that as a temporary  
4 situation, correct?

5 A (Frink) That is our -- that's Staff's  
6 expectation, yes.

7 MS. ROSS: Thank you, Mr. Frink. I  
8 think, with that, you may proceed with your  
9 witness.

10 MR. KREIS: Thank you.

11 CHAIRMAN HONIGBERG: Mr. Kreis, I  
12 think she's handing off to you.

13 MR. KREIS: Awesome. Can everybody  
14 hear me okay? I'm not sure I can hear myself  
15 that well. Everybody is smiling.

16 BY MR. KREIS:

17 Q Good morning, Dr. Chattopadhyay. You, as we  
18 established earlier, are an economist with  
19 expertise in return on equity. True?

20 A (Chattopadhyay) Yes.

21 Q And you participated in the negotiations that  
22 led to the Settlement that's before the  
23 Commission today, did you not?

24 A (Chattopadhyay) Yes. I did.

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1 Q And have you had a chance to review the terms  
2 of the Settlement Agreement, particularly with  
3 respect to return on equity and the imputed  
4 capital structure?

5 A (Chattopadhyay) Yes, I did.

6 Q In your opinion, bearing in mind the  
7 requirement that utility rates in New Hampshire  
8 have to be just and reasonable, is this a  
9 proposed resolution to cost of capital and  
10 return on equity issues consistent with the  
11 "just and reasonable" standard?

12 A (Chattopadhyay) Yes.

13 Q And why do you have that opinion?

14 A (Chattopadhyay) First, I would point out that,  
15 obviously, I did not provide any written  
16 testimony in this docket. But, because I was  
17 participating in the settlement discussions, I  
18 was looking at the current economic realities  
19 to check what kind of return on equities the  
20 water groups that Dr. Woolridge and even  
21 Ms. Ahern had worked on.

22 Q And just for the record, Dr. Woolridge is the  
23 ROE expert who prepared prefilled testimony for  
24 the Staff of the Commission, and Ms. Ahern did

1 the same for HAWC. Is that fair?

2 A (Chattopadhyay) That is correct.

3 Q And just so it's clear, neither of those  
4 documents is admitted into evidence or has been  
5 offered into evidence here. So, anything you  
6 say about them is -- or, anything the  
7 Commission knows about it is based on your  
8 testimony.

9 A (Chattopadhyay) Okay.

10 Q No pressure.

11 A (Chattopadhyay) So, they had essentially taken  
12 guidance from the PUC, I think it's 610.03  
13 rule. I, coming into the process at the stage  
14 of the settlement discussions, I had also done  
15 the same. I tried to go back to the rules.  
16 And what I did was I updated the Value Line  
17 information that originally Ms. Ahern had, and  
18 I looked at it based on the data that was  
19 available in October 2018. It's important to  
20 keep in mind that the original Value Line  
21 information was from October 2017. So, in over  
22 a year a lot has changed.

23 So, just the first thing that I would  
24 note, a lot of you may be aware of, the

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1 interest rates have gone up quite a bit. So,  
2 for example, the 10-year Treasury bond yield,  
3 if you compare what was the situation end of  
4 October 2017 and beginning of 2018, the yield  
5 has increased roughly about 80 basis points,  
6 okay? So, that's one reality.

7 But, just looking at the Value Line  
8 information, I did the calculations for two  
9 groups. First group was the one where I had  
10 the water utility companies that were not  
11 involved in any merger discussions. So, that  
12 criteria is consistent across all of the --  
13 across the witnesses in, you know, from the  
14 Company and from Staff. And I also use the  
15 same approach. And that is consistent with  
16 what I do even in other rate cases. So, I've  
17 used that as one group.

18 And the other group is, again, drawing  
19 from the PUC rules, I looked at the companies  
20 that -- by excluding the California companies  
21 as well.

22 So that was -- and this is what I found  
23 based on the recent data. And I'll try to be  
24 careful, because I've noted it down here. So,

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1 just bear with me.

2 So, I'll first talk about the PUC rule  
3 approach, which is essentially a weightage of  
4 75 percent to the DPS expected growth and  
5 25 percent weightage on earnings per share  
6 expected growth.

7 Q If I might just interrupt, "DPS" stands for?

8 A (Chattopadhyay) "Dividends per share". One of  
9 the things that I do very consistently in all  
10 rate cases, when I look at ROE, I only rely on  
11 forward-looking expectations. So, that's  
12 another point I want to point out that I  
13 actually did. And using that, what I found for  
14 the PUC rules, the group that only takes out  
15 the merger-impacted companies, the number turns  
16 out to be 10.2 percent. If I further take out  
17 the California companies, the number turns out  
18 to be 10.6 percent.

19 Q Can I just interrupt? Why is it important or  
20 appropriate to remove the companies from  
21 California from the proxy group that you used  
22 to compute an ROE?

23 A (Chattopadhyay) While I haven't specifically  
24 looked into the different California companies,

1 but I'm aware that or at least read about it, a  
2 lot of these companies have all kinds of, you  
3 know, mechanisms that track their expenses and  
4 they get paid for it. So, a lot of the risk is  
5 taken care of by other mechanisms.

6 And, so, I'm just sort of guessing, I'm  
7 looking at the PUC rules, whenever that was  
8 written, that may have been the reason behind  
9 it. And it's not a bad idea to take out the  
10 California companies to get a sense of  
11 companies where you don't have those mechanisms  
12 in place.

13 Now, it does, like was pointed out  
14 previously, it does matter that, you know, you  
15 start taking out companies, sometimes you get  
16 such a small sample that you may actually start  
17 questioning it. But I haven't, because I  
18 haven't provided written testimony in this  
19 docket, I haven't really thought through that  
20 fully. And I'm just providing the information  
21 that I have to the Commission here and the rest  
22 of the parties that to -- to explain why we  
23 decided that what we have is just and  
24 reasonable. So, that's the PUC numbers.

1           If I go for Dr. Woolridge's approach, one  
2           of the approaches was to give 50 percent  
3           weightage to DPS growth and 50 percent  
4           weightage to EPS growth. In that case, the  
5           group with just the merger-impacted companies  
6           out, the number is 10.33. If I further take  
7           out the California companies, the number is  
8           10.81.

9           And then it is -- it behooves to also talk  
10          about what would have happened if we were using  
11          Ms. Ahern's approach. She relied completely on  
12          EPS growth rates and expected growth rates.  
13          The number would have been, for the group that  
14          doesn't include the merger-impacted companies,  
15          the number would have been 10.7 percent. And  
16          without the -- in addition, without the  
17          California companies, the number would have  
18          been 11.2 percent.

19          So, really, when I was looking at the  
20          Settlement terms, for me, the approach that we  
21          have agreed to, it's -- importantly, it's a  
22          very simple approach, but, for me, because I  
23          care about forward-looking estimates, and I  
24          care about what's going on in the market right

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1       now, for me, that is just a template. And I'm  
2       really looking at the number that's out there.  
3       And so, the number is 9.95 percent. But it is  
4       also important to me to look at the change in  
5       the capital structure. And so, really, that  
6       sort of in some ways drove the discussions to  
7       lead us to get this Exhibit 4, okay, where you  
8       have the imputed ROE numbers. And if you look  
9       at that, the imputed number is "11.51 percent",  
10      okay, on top.

11               Generally, I kind of prefer not moving too  
12      far away from the actual capital structure.  
13      And if we move -- I tried to make the move to  
14      be sort of modest. But, as you see, that  
15      number, and what I just described for the water  
16      groups, you know, the proxies, we think that  
17      it's reasonable to, you know, the range that I  
18      just talked about is all the way from 10.2 to  
19      11.2, I think, in the spirit of compromise, I  
20      think we just think that that's reasonable.

21               Of course, going forward, because really  
22      the value for us is to be able to sit down and  
23      work on some sort of a rule, once the  
24      investigative process is -- it proceeds,

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1 provided the Commission allows it, we will be  
2 looking into how to do it best to try and keep  
3 the rules simple. And I will be very careful  
4 about also the capital structure mechanics.

5 So, clearly, the other point that I would  
6 like to make is, has been already addressed a  
7 little bit, for small water companies, if  
8 they're going to go hire a return on equity  
9 expert, it's a lot of money. And sometimes, if  
10 you think about the administrative efficiency  
11 piece, I think it really helps us to all agree  
12 that there is a need to look at the PUC rules  
13 that's already out there and change it in a way  
14 to make things easier going forward. It's  
15 going to benefit not only the utility  
16 companies, the water utility companies, but  
17 it's also going to be helpful to the  
18 ratepayers.

19 So in the -- the bigger picture view for  
20 me is that this is, I mean, we don't get  
21 everything we want, but, in terms of a  
22 compromise, the OCA decided that we can live  
23 with it.

24 Q Thank you, Dr. Chattopadhyay. I just want to

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1       make sure I understand what was a relatively  
2       long answer that you just gave to my question  
3       about whether the result here is just and  
4       reasonable.

5               So, as I understand it, you started your  
6       analysis of whether this proposed ROE is just  
7       and reasonable by looking at the existing PUC  
8       Rule 610.03, correct?

9   A       (Chattopadhyay) That is correct.

10   Q       But you concluded that you don't think that  
11       simply applying that rule to this situation was  
12       appropriate, so you made certain changes to the  
13       assumptions and inputs in that rule?

14   A       (Chattopadhyay) Right. I looked at not only  
15       the PUC rule-based approach, but I also looked  
16       at the other approaches that I just discussed  
17       before.

18   Q       Sure.

19   A       (Chattopadhyay) So, yes. I'm not -- while I  
20       did rely on that rule, I took elements of it,  
21       and then I applied my own judgment to provide  
22       the information that I've shared already.

23   Q       And your judgment is that the rule, the formula  
24       in the rule, which relies on Value Line data to

1       conduct a DCF analysis, is too reliant on  
2       historical expectations with respect to the  
3       growth component in the DCF formula. Would  
4       that be a fair statement?

5   A    (Chattopadhyay) The rules actually do not, if I  
6       understand your question, the rules do not  
7       specifically talk about the historical  
8       expectations. That was one of the approaches  
9       that Dr. Woolridge used.

10               I, personally, I've never relied on  
11       historical expectations, because the rule  
12       actually says "cash flow expectations". So  
13       that, to me, it's my interpretation, it's  
14       really about the future. It's not about what  
15       already has happened.

16   Q    And you developed your own proxy group, and you  
17       did that by taking out companies from  
18       California and companies that are subject to  
19       merger proceedings, essentially, if I'm  
20       understanding you correctly, because those --  
21       the regulatory realities in California and the  
22       practical realities of being in the midst of a  
23       merger sort of distort the investor  
24       expectations about how those companies are

1 going to perform?

2 A (Chattopadhyay) That is correct. And actually,  
3 both those scenarios were also looked at by  
4 Dr. Woolridge.

5 Q And so, as a result of all of that, in the  
6 exercise of your professional judgment, even  
7 though the currently applicable rule would  
8 yield a ROE of 9.6, you think that the proposed  
9 ROE for this Company of 9.95 is just and  
10 reasonable?

11 A (Chattopadhyay) Yes. Given the current  
12 expectations about how the market is, and I,  
13 obviously, was also thinking about the imputed  
14 ROE in the process.

15 Q Sure. And so, if I'm understanding, looking at  
16 Exhibit 4, and in particular the second page of  
17 Exhibit 4, if I understand that exhibit  
18 correctly, if you consider the effect of the  
19 imputed ROE, that is if you consider the effect  
20 of assuming that this Company is considerably  
21 less leveraged than it actually is, that that  
22 has the effect of bringing the ROE up to the  
23 equivalent of 11.48 percent? Am I reading that  
24 exhibit correctly?

1 A (Chattopadhyay) Yes. Essentially, that is the  
2 reality.

3 Q And I guess at the risk of testifying myself, I  
4 would say that that strikes me at first glance  
5 as an unusually high number for any utility.  
6 Why are you comfortable with imputing a capital  
7 structure to this Company that makes it much  
8 less leveraged than the Company actually is,  
9 given that the debt on the Company's books is  
10 cheaper than the equity?

11 A (Chattopadhyay) Generally speaking, when  
12 it's -- it's a good thing to have to be less  
13 leveraged, because it sort of reduces the risk.  
14 This situation, given everything else, for me  
15 it was important to look at the imputed ROEs,  
16 because essentially what we are doing, we are  
17 giving them a higher return on equity than what  
18 was in the temporary -- sorry, what was in --  
19 what was in the placeholder. And I wanted to  
20 take a look at that.

21 So, as I indicated previously, personally,  
22 I'm okay with hypothetical capital structures.  
23 But, in my mind, the move away from the actual  
24 capital structure to a hypothetical capital

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1 structure, I would have liked it to be more  
2 modest. But again, given everything else going  
3 on in this docket, and like I said, the  
4 calculations that I did with the proxy groups,  
5 I am comfortable with going ahead with what's  
6 there for this particular docket, 17-118.

7 Q And the idea here is to encourage the Company  
8 to increase the equity investment that the  
9 shareholders have in the Company and thereby  
10 become less reliant on debt?

11 A (Chattopadhyay) That is correct.

12 Q And that's good for consumers, even though that  
13 raises the Company's return on equity?

14 A (Chattopadhyay) I'm using the word "optics",  
15 right now it looks like that. But you have to  
16 keep in mind that, if you're going to rely a  
17 lot more on debt, it creates risks. And that  
18 is sort of a long-term view of things. And  
19 it's going to sort of a balanced capital  
20 structure, around 50/50 or 55/45. That's, in  
21 my opinion, desirable.

22 Q Good for consumers?

23 A (Chattopadhyay) Yes.

24 MR. KREIS: I believe that's all the

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1           questions I have for Dr. Chattopadhyay on  
2           direct.

3                   CHAIRMAN HONIGBERG:   Mr. Levine, do  
4           you have any questions for Mr. St. Cyr?

5                   MR. LEVINE:   I do.

6 BY MR. LEVINE:

7 Q       Mr. St. Cyr, did you participate in the  
8       negotiations of this Settlement?

9 A       (St. Cyr) Yes, I did.

10 Q       All right. And have you had a chance to review  
11       the Settlement document?

12 A       (St. Cyr) Yes, I have.

13 Q       All right. And you're aware of the contents in  
14       that document?

15 A       (St. Cyr) Yes.

16 Q       Do you know of any corrections to be made to  
17       that document?

18 A       (St. Cyr) No.

19 Q       I'd like to ask you, why are companies like  
20       HAWC, having heard Mr. Chattopadhyay's  
21       testimony, need a generic ROE approach to  
22       address the risks in ROEs for similar situated  
23       companies?

24 A       (St. Cyr) There's actually multiple reasons why

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1 we find ourselves in this position. It's  
2 interesting to hear the talk -- the discussion  
3 about "forward-looking" and "future" and  
4 "dividends and earnings per share". Those are  
5 all concepts that small utilities, water and  
6 sewer, you know, really don't give any  
7 consideration to. You know, even immediately  
8 after a rate increase, its opportunity to earn  
9 its rate of return approved in that case is  
10 already declining. You know, as in Hampstead's  
11 case, you know, this is Docket 17-118. This is  
12 a 2016 test year that was filed in 2017. And  
13 here we are, all the way into 2018, and by the  
14 time this particular settlement, if it gets  
15 approved, gets implemented, we'll be into 2019.  
16 And so, it's already seeing its expenses  
17 increase and its opportunity to earn the rate  
18 of return dwindles, you know, with that many  
19 months, in fact, in this case, years behind.  
20 And that's just the reality sort of coming out  
21 of a rate case, when that's really its best  
22 opportunity to earn a rate of return.

23 And then, I would just point out that  
24 Hampstead doesn't have the same opportunities

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1 as the larger companies have to access markets.  
2 You know, we don't have common -- you know, we  
3 have one shareholder. We don't have access to  
4 common equity markets. We can't raise 100,000  
5 or 500,000 with the issuance of an equity  
6 proposal. That's a market that's not available  
7 to us. We don't have access to bond markets.  
8 You know, we really have a very limited access  
9 to debt markets, and that can be more expensive  
10 than some of the other markets.

11 And then, given the size and the effects  
12 of the operation, there's just greater risk  
13 associated with these companies. We don't have  
14 the economy of scales. So, we don't have the  
15 ability to absorb any kind of capital  
16 additions. You know, we have to replace pumps,  
17 we have to address treatment, we replace mains  
18 and services. You know, in some cases, any one  
19 of those can be a major deal for a small  
20 company. We don't have the ability to just  
21 absorb that and sort of pay for that  
22 internally. We almost are in a position of  
23 every major addition to plant we have to go  
24 finance this, there just isn't enough cash

1 generated in order to do that internally.

2 And then, the franchise areas are often,  
3 you know, we have an established franchise, but  
4 the ability to grow within the franchise is  
5 limited. We don't have the ability to add  
6 large numbers of customers. So, your ability  
7 to sort of grow your customer base is limited.

8 And then, the smaller companies to a large  
9 extent don't have the in-house personnel that  
10 some of the larger companies have. And in  
11 Hampstead's case, they do have an engineer,  
12 they do have an attorney. They do have some  
13 in-house expertise. But very often that's not  
14 adequate to address whatever the project is or  
15 whatever the issue is at the time.

16 So, there's really multiple reasons why  
17 these smaller companies, you know, seem to  
18 struggle all the time. And that's what's led,  
19 you know, the Company initially proposed an  
20 11.6 percent return, and its witness found that  
21 that return was at the low end of the range.  
22 And while the companies themselves are not as  
23 concerned about how we get there, we're mostly  
24 concerned about the end result. And we feel

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1       like the end result in this particular case is  
2       adequate, is just, and it's reasonable. And  
3       that's it.

4                   MR. LEVINE: Thank you. I believe at  
5       this time Attorney Ross will be addressing  
6       testimony from Ms. Descoteau.

7                   MS. ROSS: Thank you.

8 BY MS. ROSS:

9 Q       So, Ms. Descoteau, we've introduced you. So,  
10       I'm going to jump right into the revenue  
11       requirement impacts. Can you tell the  
12       Commission what the additional revenue  
13       requirement is that's generated by the  
14       Settlement Agreement? This is a step. So,  
15       we're going to be adding to the revenues  
16       approved in the rate case.

17 A       (Descoteau) The additional revenue requirement  
18       computed through just the step portion is  
19       \$40,851, which is a 2.37 percent increase over  
20       current rates.

21 Q       And does the Settlement Agreement include  
22       schedules showing how the revenue requirements  
23       were calculated?

24 A       (Descoteau) Yes, it does. In the Settlement

1 Agreement, the Settlement schedules begin on  
2 Page 10, Bates Page 010. They're Attachment A  
3 Schedule 1.

4 Q And would you just briefly describe the  
5 schedules?

6 A (Descoteau) On Page 10, Attachment A Schedule  
7 1, there's three columns. The first column is  
8 the recomputation of the Step II calculation.  
9 The middle column shows how it was approved for  
10 the permanent rates. And the third column  
11 shows the Step II increase. Towards the  
12 bottom, there are three blocks of computations.

13 The first box shows the proposed revenue  
14 requirement. And in this box, you can see that  
15 the proposed step requirement, with using the  
16 new rate of return computed on Schedule 2,  
17 those just discussed, the total step increase  
18 would be \$2,006,193, which is a 16.56 percent  
19 increase over the test year revenues.

20 And in the middle box, you'll see the  
21 original revenue requirement, which was  
22 approved in the permanent rate increase, and  
23 the total was \$1,965,342, which was a  
24 14.19 percent.

1           The third box shows the step increase,  
2           which is the differences between the first box  
3           and the second box, the step increase versus  
4           the original, which shows that the increase  
5           will be \$40,851, or a 2.37 percent increase.  
6           These numbers also include the step -- the  
7           original step increase, which is computed on  
8           Attachment B Schedule 1, which is on Page --  
9           Bates Page 012.

10   Q     And when you say "original step", you're  
11           referring to the step that was approved as part  
12           of the permanent rate case?

13   A     (Descoteau) Correct. Attachment B Schedule 1,  
14           on Page 12, is set up in a similar fashion,  
15           where the first column is the rate calculation  
16           based on the new ROE; the second to middle  
17           column -- or, the second column shows the  
18           original approved in Order 26,165; and the step  
19           increase, or Step II, the difference.

20   Q     And can you discuss the second step of the  
21           Settlement Agreement?

22   A     (Descoteau) The revenue requirement calculated  
23           in this Settlement is a recalculation of the  
24           revenue requirement approved in Order 26,165,

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1       which was dated July 31st, 2018, which  
2       substitutes the ROE of 9.95 percent for the  
3       9.6 percent used in the calculation of the  
4       previous revenue requirement. HAWC's adjusted  
5       rates will be effective on a service-rendered  
6       basis as of January 1st, 2019. There will be  
7       no revenue recoupment for this adjustment.

8   Q   And what is the permanent rate impact on the  
9       bill of a typical residential customer as a  
10      result of this Settlement step increase?

11   A   (Descoteau) For a residential customer using  
12       approximately 70 hundred cubic feet of water  
13       annually, the average annual bill will increase  
14       from \$534 to \$545, or \$11 annually. That's  
15       computed on Bates Page 011, which is Attachment  
16       B Schedule 3. No. Sorry. Bates Page 014.

17               On this schedule, towards the middle on  
18       the consumption charges, you will see that the  
19       consumption rates per hundred cubic feet is  
20       \$6.11. So, there's no change to the customer  
21       rate charges.

22   Q   What was the earlier consumption charge? What  
23       is the 6.11 compared to?

24   A   (Descoteau) It is compared to the consumption

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1 charge of \$5.95 approved in Order 26,165.

2 MS. ROSS: Thank you. I have nothing  
3 further for this witness. I believe you want  
4 to follow up with Mr. St. Cyr?

5 MR. LEVINE: That is correct.

6 CHAIRMAN HONIGBERG: Mr. Levine.

7 MR. LEVINE: Thank you.

8 BY MR. LEVINE:

9 Q Now, Mr. St. Cyr, you've listened to the  
10 testimony of Ms. Descoteau. Do you agree with  
11 that testimony?

12 A (St. Cyr) Yes, I do.

13 Q Do you have anything to add regarding the  
14 customer impacts of the rate?

15 A (St. Cyr) No.

16 Q Is the base rate for Hampstead Area Water  
17 Company changing by virtue of this second step?

18 A (St. Cyr) It is not.

19 Q So, the testimony as she's presented it is  
20 accurate as to the consumption charge being the  
21 only change?

22 A (St. Cyr) That is correct.

23 Q Now, do you support the proposed ROE of  
24 9.95 percent, with the adjustments to the

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1 capital structure and the resulting  
2 recalculated rates of return?

3 A (St. Cyr) I do.

4 Q Okay. Do you find the resulting revenue  
5 requirement to be just and reasonable?

6 A (St. Cyr) Yes.

7 Q Is there anything else you would like to add?

8 A (St. Cyr) No.

9 MR. LEVINE: Thank you.

10 CHAIRMAN HONIGBERG: Commissioner  
11 Bailey.

12 Actually, before she starts, can  
13 someone clarify, does Exhibit 4 contains pages  
14 that are effectively replacement pages for  
15 certain pages of the attachment?

16 MS. ROSS: I'm going to ask Mr. Frink  
17 to respond to that question.

18 WITNESS FRINK: Attachment 4  
19 [Exhibit 4?] is not replacement pages. The  
20 Settlement does not show the imputed ROE. This  
21 is just to reflect the imputed ROE.

22 MS. ROSS: So, what the Settlement  
23 does -- may I try to explain?

24 CHAIRMAN HONIGBERG: Yes. Ms. Ross.

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[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 MS. ROSS: What the Settlement does  
2 is it makes two adjustments, one to the ROE and  
3 another to capital structure. And then it  
4 flows those two adjustments through schedules  
5 and produces a revenue requirement. And  
6 because of the way that is shown, you don't  
7 actually know what we call what the imputed ROE  
8 is. The way you reach that information is to  
9 take the resulting rate of return, overall  
10 combined rate of return, and do some algebra to  
11 back out what your imputed ROE would be, having  
12 reached that rate of return that had those two  
13 inputs.

14 And the reason we felt it was  
15 important to put that additional information in  
16 is that, by changing the capital structure, you  
17 essentially are affecting the way the Company  
18 makes its money.

19 CHAIRMAN HONIGBERG: That all makes  
20 perfect sense. I'm just trying to match up, or  
21 maybe not match up as it turns out, the  
22 labeling of the pages on Exhibit 4, which seem  
23 to match page labels in the exhibits or the  
24 attachments to the Settlement. It would just,

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1       if you give me something that says  
2       "Attachment A Schedule 1", it's not an  
3       attachment to anything, it's its own exhibit,  
4       it seems to match up with Attachment A  
5       Schedule 1 to the Settlement, even though I  
6       know there are some differences. And then you  
7       give me something that says "Attachment A  
8       Schedule 2", and there's an Attachment A  
9       Schedule 2 in the Settlement, and I'm looking  
10      to see if they replace. And then you give me  
11      an Attachment B Schedule 2, with no Schedule 1,  
12      then I think "Oh this is definitely a  
13      replacement page, because there's no  
14      Schedule 1."

15               MS. ROSS: Okay.

16               CHAIRMAN HONIGBERG: But what the  
17      testimony is is that this is a stand-alone  
18      document, and all of the pages that are  
19      attachments to the Settlement are independently  
20      relevant, and all the pages in Exhibit 4 have  
21      separate, independent significance?

22               MS. ROSS: They are supplemental.  
23      And perhaps it would be useful to the  
24      Commission if we took as a record request an

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 attempt to relate the two sets of schedules a  
2 little more clearly, so that you would know  
3 what elements of the Settlement Agreement  
4 schedules are actually contained in 4 and what  
5 are supplemental elements.

6 CHAIRMAN HONIGBERG: I have a feeling  
7 Mr. Frink --

8 MS. ROSS: Maybe he can help --

9 CHAIRMAN HONIGBERG: -- may be able  
10 to do this without having to go back and do  
11 anything else.

12 MS. ROSS: Okay.

13 WITNESS FRINK: It's really, for  
14 Exhibit 4, to calculate the imputed, I simply  
15 took the schedules out of the Settlement  
16 Agreement and ran the numbers, holding  
17 everything constant except the return on  
18 equity, to calculate what the imputed was. So,  
19 these are the actual schedules that I used to  
20 determine the imputed, but it does not replace  
21 or they're independent of that, even though,  
22 obviously, in this docket, because it's the  
23 only change that was made, you're going to wind  
24 up with the same rate increases. The impact is

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1 entirely related to this imputed ROE.

2 But that explains these headings.

3 Those are the exact schedules I pulled off the  
4 Settlement to calculate what the imputed ROE  
5 is.

6 CHAIRMAN HONIGBERG: Thank you,  
7 Mr. Frink. Commissioner Bailey.

8 BY CMSR. BAILEY:

9 Q So, Attachment A Schedule 1 is the same in  
10 Exhibit 4 and Exhibit 3, with the exception of  
11 the column heading in Exhibit 4 that says "ROE  
12 Settlement (imputed 11.51 percent)"?

13 A (Frink) That is correct.

14 Q Okay. About that 11.51 percent, on the next  
15 page in Exhibit 4, where you compute the  
16 imputed ROE, the answer at the bottom of the  
17 page seems to be "11.48 percent"?

18 A (Frink) Correct. So, what you have here is,  
19 there was a permanent rate increase that uses a  
20 capital structure with debt. So, look at  
21 Attachment A Schedule 2, you'll see a long-term  
22 debt amount of "\$4,190,886". And you'll see  
23 the cost rate is "3.45 percent". When you go  
24 to the step adjustment, you'll see that the

1 long-term debt used for the step adjustment was  
2 \$50,000 higher, and that the cost rate is  
3 "3.41". And that's explained in the  
4 Settlement, Exhibit 3, the footnote on Page 5,  
5 that there was an acquisition made in which  
6 they funded it with \$50,000 of debt at  
7 zero percent interest. So, between when the  
8 permanent rate was done and the step adjustment  
9 was implemented, they had added \$50,000 to debt  
10 at no cost, and that produced a lower cost rate  
11 for debt.

12 And so, when you combine the -- you'll see  
13 on that schedule, Attachment B Schedule 2, if  
14 you go down to the second to the last line, in  
15 the bolded box, you'll see "11.56 percent".  
16 That is an imputed rate for the step  
17 adjustment. The imputed rate for the permanent  
18 rate adjustment, on the page before, is  
19 "11.48". The weighted average is "11.51".

20 Q So, what's the difference between approving an  
21 11.51 percent return on equity and approving an  
22 11.51 percent imputed return on equity?

23 A (Frink) Say that again.

24 Q I'm asking you, are you asking us to

1           effectively approve a return on equity of  
2           11.51 percent?

3   A       (Frink) Yes. That's the effective ROE.

4   Q       Yes. And we're going to apply it to their  
5           existing capital structure, and hope that the  
6           shareholder likes that return on equity and  
7           invests more money in the Company?

8   A       (Frink) We expect that they will earn more and  
9           have retained earnings to offset the negative  
10          retained earnings, and that that will increase  
11          the equity portion. Because right now, if  
12          you -- again, you're going to Attachment --  
13          Exhibit 4, Attachment A Schedule 2, you can see  
14          a negative 800,000. That should be going down.  
15          And if you were to eliminate that, then you're  
16          probably not too far off the 45 percent capital  
17          structure that is being imputed. That the  
18          hypothetical capital structure leads to the  
19          imputed ROE.

20   Q       So, if their capital structure actually changes  
21          as a result of this, and the shareholder  
22          invests more equity in the Company, and the  
23          return on equity is 11.51 percent, could that  
24          cause them to overearn?

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 A (Frink) No, that wouldn't.

2 Q Earn more than you expected?

3 A (Frink) No. The capital structure and the ROE,  
4 if you -- okay. So, we're approving a 9.95  
5 ROE. So, when we do our calculated return,  
6 you're right, approving an 11.51 effective  
7 return and a 9.95 actual ROE for calculating a  
8 return does present that risk. Though, I would  
9 say it's a very small risk, given this, when  
10 you say each year you'll see an updated -- when  
11 we do our calculation of return on equity, you  
12 look at the investments and expenses and  
13 everything else that happened during the year,  
14 which, as Mr. St. Cyr has already alluded to,  
15 continues to climb and there's earnings  
16 attrition. So, I'm sure even this rate base  
17 from the permanent rate in the step adjustment  
18 has gone up quite a bit since this filing.

19 But that is a -- it's a legitimate  
20 concern. Everything else being equal, that  
21 would result in --

22 *[Court reporter interruption.]*

23 **CONTINUED BY THE WITNESS:**

24 A (Frink) Everything else being equal, approving

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 a 9.95 return on equity, and allowing an  
2 effective rate of 11.51, would produce an  
3 overearning.

4 BY CMSR. BAILEY:

5 Q Mr. St. Cyr, what do you expect the Company to  
6 do as a result of this imputed return on  
7 equity?

8 A (St. Cyr) I certainly expect it to have a  
9 better opportunity to earn its rate of return.  
10 I see very little, if any, opportunity to  
11 overearn.

12 Q How are they going to earn their rate of  
13 return? Do you think they're going to -- well,  
14 how are they going to earn their rate of  
15 return? What are they going to do to get that?

16 A (St. Cyr) So, with every addition to plant that  
17 eats into the rate of return, with every  
18 increase in expense that further deteriorate  
19 the rate of return. As I said earlier, this is  
20 a 2016 test year, which was adjusted for known  
21 and measurable changes in 2017, but here we are  
22 in 2018, and this particular rate is going to  
23 be implemented in 2019. We know there are  
24 annual increases and payroll expenses, for

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1 example. There are increases in property tax  
2 expenses. There are just -- the increases in  
3 expenses immediately lessen the opportunity for  
4 the companies to earn their rate of return.

5 Q So, part of your answer was not "they're going  
6 to invest more money in the Company"?

7 A (St. Cyr) So, this particular shareholder has  
8 shown a willingness to do that. I believe the  
9 most recent was 400,000 in 2017, and I think in  
10 the test year itself it was 500,000.

11 You know, part of the risk and part of the  
12 reason why we're talking about a rate of return  
13 is that's really the only opportunity that the  
14 Company has to get funds outside of, you know,  
15 sort of limited debt markets. And the  
16 shareholder has shown a willingness and an  
17 ability to do that. You know, the reality is  
18 is we don't really know whether that will  
19 always exist in every period going forward.  
20 That's a huge ask for a single shareholder for  
21 a small water company, to continually put in  
22 additional equity every time, you know, there's  
23 a need for capital.

24 Q So, imputing an 11.5 percent return on equity

1 doesn't really give the shareholder an  
2 incentive to invest more?

3 A (St. Cyr) Well, I would say it's certainly more  
4 of an incentive than 9.6 or some other lesser  
5 percent. But that also implies that the  
6 shareholder is receiving some kind of return.  
7 I mean, I don't think Hampstead has ever taken  
8 a dividend. I don't think that the shareholder  
9 has ever taken a return. So, the shareholder  
10 continues to put money in, primarily to meet  
11 capital needs, and yet has never really  
12 received either a dividend or a return on their  
13 investment.

14 Q When we look at the footnote in the Settlement  
15 on Page 4, Footnote 2, it says "45 percent debt  
16 and 55 percent equity". Is that a mistake? Do  
17 you see where I'm talking about?

18 A (Frink) That is a mistake. That should be  
19 "55 percent debt and 45 percent equity".

20 Q Okay. Can we talk a little bit about the RRA  
21 analysis? You said that you looked at the  
22 first half -- well, the Settlement says "the  
23 first half", and I think I understood from you,  
24 Mr. Frink, that that means the "first two

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1           quarters of 2018"? Is that what you looked at?

2   A       (Frink) That's correct.

3   Q       So, you looked at all the ROEs for water  
4           companies that were authorized in the first  
5           half of 2018?

6   A       (Frink) And gas utilities.

7   Q       And you took the median of the gas utilities  
8           for that period?

9   A       (Frink) Yes.

10   Q       Okay. By doing that, are we relying on other  
11           commissions' judgment about ROE and is that --  
12           is that good enough?

13   A       (Frink) Well, yes, you are. And the problem we  
14           have now with generic returns, one, it's not  
15           workable, we don't even have some of the data  
16           that was required to do that calculation.  
17           Staff is supposed to make that calculation  
18           annually. And we don't subscribe to Value Line  
19           anymore, so we couldn't even do it without  
20           subscribing to Value Line or finding some other  
21           source.

22           But, more importantly, there just aren't  
23           very many water utilities. And as part of our  
24           consultant's review and his interpretation of a

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1 generic return, he raised a lot of concerns  
2 regarding problems with the rule as it exists.  
3 And with the water industry as a whole, because  
4 there have been so many acquisitions, there's  
5 so few companies left that fit the requirements  
6 of the generic rule. So, that's why we broaden  
7 it to include a much broader group.

8 The RRA analysis gives you a number, I  
9 don't recall exactly, it's in a data response,  
10 the Company -- the Staff responded to a  
11 Company's discovery request. And there may  
12 have been 16 water companies within those two  
13 quarters, and I forget how many gas companies,  
14 certainly more gas companies. But it gives you  
15 a broad base that you assume each utility --  
16 each commission is reviewing, doing a similar  
17 review as you do when you do your return on  
18 equity, and that it will produce a reasonable  
19 return. Again, our consultant, using the  
20 generic return, calculated a return and  
21 reviewed how that compared to doing this  
22 actually works out. He looked at what they do  
23 in Florida for a generic return, what they do  
24 in Connecticut, and Massachusetts has a generic

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1 return for small water utilities. He reviewed  
2 all of those. And this one is very similar to  
3 what they do in Connecticut. And it's one he  
4 thought is -- in Connecticut, they don't  
5 actually use the RRA. They use the returns  
6 from their largest water utilities.

7 Here, our last litigated return was 2013,  
8 I think, or a 2012 docket for Aquarion. So,  
9 there's not really -- that's very dated, and  
10 they don't come in that often. And to tie all  
11 the other utilities to that return doesn't  
12 appear reasonable.

13 This methodology gives you more up-to-date  
14 analysis done by other commissions. And  
15 that's, like I say, it's very simply -- it's a  
16 very simple calculation. Take the median, take  
17 the average that's provided in the quarterly  
18 report, and you've got it. And we can put that  
19 out there every quarter up on our website, it's  
20 really not very difficult.

21 And there's always the opportunity, under  
22 the existing rule, you can contest the results  
23 of that. So, if the OCA or Staff or the  
24 Company doesn't like what that produces for a

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 return, then they don't have to use it.

2 Q Okay. What will the rate of return that we're  
3 authorizing be reflected in the RRA report?

4 Will it be 11.5 or will it be 9.95?

5 A (Frink) The way the Settlement is written,  
6 you're approving an ROE of 9.95. I would say  
7 that the -- just as a note, Massachusetts  
8 approved an ROE for Aquarion on October 31st,  
9 2018, so just a week ago, and they're ROE was  
10 10.5. So, as a matter of reference, that would  
11 bring up the average that we're at now. But  
12 just for a ballpark figure, that's where the  
13 number is coming down. If you approve a 9.95,  
14 then that would lower the overall RRA average  
15 for water utilities, assuming that that's the  
16 way that they would reflect it, and I assume  
17 it's how you write the order that would  
18 determine that.

19 Q Dr. Chattopadhyay, do you have anything you  
20 want to add about this?

21 A (Chattopadhyay) As Mr. Steve Frink was talking  
22 about this, I mean, this is simply a template  
23 that is being used for this rate case. That  
24 doesn't mean that we, going forward, that this

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1 is going to be exactly this way. So, for  
2 example, if there are issues with -- when you  
3 come out with an average, we shouldn't really  
4 rely on what New Hampshire had done. If that's  
5 an issue, then we can deal with it and, you  
6 know, not consider that. So, there are ways to  
7 also adjust the RRA group that we will be  
8 taking a look at, if that's the way we go to.

9 I, personally, I kind of prefer some other  
10 approaches. But, at this point, this is not  
11 ripe for discussion. I mean, I'm just -- I  
12 will leave it for the next. Yes.

13 Q Okay. Mr. St. Cyr, you had something to add?

14 A (St. Cyr) So, I just wanted to say I generally  
15 agree with what Mr. Frink says. Although, what  
16 you're pointing out is a concern that Hampstead  
17 and the other companies have, in that it  
18 doesn't truly reflect the risk associated with  
19 smaller companies. That these are, and I don't  
20 have an in-depth knowledge of the calculations,  
21 but I would assume that many of these are sort  
22 of settled ROEs, or, to the extent that they're  
23 litigated, they may be less than what, you  
24 know, a utility had sought. So that the

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1           Company has a concern that these are actually  
2           low, probably low, rather than -- certainly not  
3           high. Whether they are -- it adequately  
4           reflects an average, but whether the average is  
5           adequate for Hampstead or the other small  
6           companies in New Hampshire, that's a whole  
7           different discussion.

8                       CMSR. BAILEY: Okay. Thank you.  
9           That's all I have.

10                      CHAIRMAN HONIGBERG: Commissioner  
11           Giaimo.

12                      CMSR. GIAIMO: Good morning.

13                      WITNESS ST. CYR: Good morning.

14                      CMSR. GIAIMO: That wasn't very  
15           enthusiastic. Okay. I won't take it  
16           personally.

17 BY CMSR. GIAIMO:

18 Q       So, I understand how we got to 9.95. But what  
19       I'd like to do is dig in a little bit on the 50  
20       basis point adder. On Bates 004, the narrative  
21       says "50 basis points are added to the base  
22       percentage in recognition of the rate case  
23       expense savings to customers derived by the  
24       Company not litigating the ROE."

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1           I want to make sure I understand that  
2           right. What is that 50 basis points based on?  
3           Is it a guesstimate? Is it a cost of the  
4           expert witnesses? What is it?

5   A       (Frink) No. It's a guesstimate. Typically,  
6           it's not unusual to see cost of capital  
7           witnesses for the utilities and the Staff that  
8           range from 100 to \$200,000. So, that's going  
9           to have a different -- if you were to convert  
10          that into an expense and put a basis number to  
11          it, it's going to be different for every  
12          utility, depending on the size of the utility  
13          and their revenues. So, we didn't actually  
14          determine that, you know, these are the  
15          expenses that -- for this particular company,  
16          and so that translates to 50 basis points.

17               Plus, I would point out that the Company  
18               is recovering -- the Settlement provides for  
19               the Company recovery of their share of the cost  
20               of capital witness in these dockets. The  
21               thought -- the savings in this particular  
22               docket is more from cutting it off at that  
23               point. So, we didn't bring our witness. It  
24               wasn't -- the Company hasn't put their witness

1 on. Those are expenses that are not being  
2 incurred in this particular docket.

3 But the 50 is really just an estimate as  
4 to and an incentive to avoid rate case expenses  
5 that we haven't really translated into an exact  
6 expense number.

7 Q Okay. So, the Company will still get its rate  
8 case expenses for the expert that it's  
9 already -- the expert work already done, as  
10 well as the filing cost and the cost of the  
11 attorneys in the room, consistent with  
12 Paragraph E of the Settlement?

13 A (Frink) Related to this docket, yes.

14 Q Okay.

15 A (Frink) I will say that the cost of capital  
16 witness was -- the cost of the original  
17 testimony was split by three utilities. So,  
18 whatever that HAWC's share is, that will be  
19 what will be reflected in there. It will be  
20 allotted and we'll make a recommendation on  
21 that.

22 Q Okay. So, going forward, there will be a  
23 rulemaking process. And as part of that  
24 process, will the Company be hiring, either as

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1       itself or joining with the other small water  
2       companies, will they hire a consultant to  
3       enlighten the Commission with respect to the  
4       rulemaking?

5   A     (Frink) I would hope not. One of the reasons  
6       that we --

7   Q     Okay, Mr. Frink. Hold on a second.

8   A     (Frink) Oh, okay. Sorry. I thought it was  
9       addressed to me.

10   Q     I'm addressing the panel now. But thank you, I  
11       agree, I hope not, too. But now to Mr. St.  
12       Cyr.

13   A     (St. Cyr) So, I, too, would say I hope not. We  
14       have testimony that we think is still relevant.  
15       You know, the data probably needs to be  
16       updated. I would actually expect at the  
17       technical session at the beginning of that  
18       docket, there will be some discussion about how  
19       best to go forward, and whether there is a need  
20       for, you know, external ROE witnesses to  
21       participate. But, if it could be avoided, the  
22       Companies would certainly prefer that.

23   A     (Frink) I would also suggest that, since it  
24       isn't a rate case, those costs wouldn't be

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1 recoverable. And that, if the company sought  
2 to defer them and seek them in a future rate  
3 case, that would be their -- have the right to  
4 do that, but --

5 Q That's how they would try to -- that would be  
6 the best way to recover those costs?

7 A (Frink) Yes.

8 Q Okay. I understand. Mr. St. Cyr, you talked a  
9 little bit about or you confirmed to  
10 Ms. Descoteau's estimates with respect to the  
11 volumetric rates. And I know you've worked  
12 with other companies, other small water  
13 companies.

14 How does HAWC's proposed volumetric rate  
15 compare on a ccf basis with other small water  
16 companies in the state and as well as in the  
17 region?

18 A (St. Cyr) So, sometimes it's hard to compare.  
19 To HAWC's credit, they have, as a company,  
20 elected to keep the customer charge on the low  
21 side. So, as a result of keeping the customer  
22 charge on the low side, the consumption charge  
23 tends to be on the high side. I don't know as  
24 that's out of the acceptable range. But, even

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1 to the extent that it's high, it would be high  
2 because they have kept the customer charges  
3 low.

4 Q So, the total bill you would say is consistent  
5 within the region and within the state?

6 A (St. Cyr) Yes. I would say you're looking at a  
7 \$545 annual bill, which is probably in the --  
8 maybe on the low side of the middle of the  
9 range. I'm aware of some that are up to 800,  
10 and, you know, there are certainly a few that  
11 are in the probably three or \$400 range.

12 Q Okay. Thank you for that. Just one last  
13 question going back to the rulemaking process.  
14 What does the Company and what do the panelists  
15 foresee as a potential timeline for that  
16 rulemaking process? And when potentially we  
17 can see a future ROE indication?

18 A (St. Cyr) So, as part of this Agreement, the  
19 Public Utilities Commission is supposed to  
20 issue an order of notice 45 days after an order  
21 in this case. And I would expect that, you  
22 know, with that there would be the  
23 establishment of a prehearing conference and a  
24 technical session. And certainly, from the

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1           Company's perspective, you know, we initially  
2           filed the original case almost a year ago at  
3           this point.

4   Q       Yes.

5   A       (St. Cyr) So, we're not interested in it going  
6           on for a very long time. And we would hope  
7           that it could be started and concluded within  
8           2019 certainly.

9   Q       2019 would be an expectation. So, the  
10           rulemaking process, in general, can generally  
11           take between six to nine months as a rule for a  
12           rulemaking. So, you're looking more towards  
13           the end of 2019?

14   A       (St. Cyr) That's correct.

15                   CMSR. GIAIMO: Thank you. Those are  
16           my questions.

17                   CHAIRMAN HONIGBERG: That's a very  
18           realistic view of the New Hampshire rulemaking  
19           process.

20                   Mr. Frink, I think my questions are  
21           mostly for you, although others may have some  
22           perspective.

23   BY CHAIRMAN HONIGBERG:

24   Q       With respect to the rulemaking, do you have a

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[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1       sense of how many other companies will be  
2       affected by this? And also, will it include  
3       sewer companies?

4   A     (Frink) I think you would know more, right?

5   Q     Mr. St. Cyr.

6   A     (St. Cyr) I would say, yes, it will include  
7       sewer companies. And it should include --

8                     *[Court reporter interruption.]*

9   **CONTINUED BY THE WITNESS:**

10   A     (St. Cyr) It should include all water and  
11       sewer, you know, with the exception of maybe  
12       Pennichuck and Aquarion. I think everybody  
13       else, from my view, is in a different category  
14       than those two companies.

15   BY CHAIRMAN HONIGBERG:

16   Q     Okay. Now, Mr. Frink, you testified earlier  
17       about the negative retained earnings and its  
18       effect on the capital structure. Can you  
19       circle back to that explanation, and either do  
20       it again or talk specifically about what it  
21       means to have negative retained earnings?

22   A     (Frink) So, there's a paid in capital, and  
23       essentially, there's a -- when you look at the  
24       common equity component, so I'm looking at

1 Attachment A Schedule 2, this is on Exhibit 4.  
2 And you can see the "Common Stock", you see the  
3 "Additional Paid in Capital", and you see the  
4 "Retained Earnings". What the retained  
5 earnings -- having a "negative retained  
6 earnings" means that they have been -- they  
7 have been losing money. So, that additional  
8 paid in capital wasn't adequate. And  
9 hopefully, with the rate increases, they will  
10 start actually retaining earnings.

11 Q Well, you said the "paid in capital wasn't  
12 adequate". Isn't it that the earnings aren't  
13 adequate?

14 A (Frink) That's correct. The earnings aren't  
15 adequate.

16 Q And so, if they are able to earn more money as  
17 a result of this rate increase, I think what  
18 you testified earlier is that you would expect  
19 to see the negative retained earnings number  
20 get smaller?

21 A (Frink) That's correct.

22 Q And the effect of that is to change the  
23 effective capital structure of the Company, is  
24 it not?



[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 A (Frink) It would.

2 Q So, that's why it makes sense, in the context  
3 that we're talking about this, to approve it as  
4 a 9.95, even though with this Company's current  
5 effective structure, it ends up being higher?

6 A (Frink) That's correct.

7 CHAIRMAN HONIGBERG: All right. I  
8 think that's all I had.

9 Do any of the counsel have further  
10 questions for their witnesses?

11 *[No verbal response.]*

12 CHAIRMAN HONIGBERG: Seeing none. I  
13 think you all can stay where you are.

14 There are no other witnesses,  
15 correct?

16 MS. ROSS: That's correct.

17 MR. LEVINE: Correct.

18 CHAIRMAN HONIGBERG: All right. We  
19 will strike ID on Exhibits 3 and 4.

20 I want to go off the record for a  
21 moment before we wrap up.

22 *[Off-the-record discussion*  
23 *ensued.]*

24 CHAIRMAN HONIGBERG: We can go back

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1 on the record.

2 So, I think there's nothing else but  
3 to allow the parties to sum up. Mr. Kreis, why  
4 don't you start us off.

5 MR. KREIS: Thank you, Mr. Chairman.  
6 Based on the testimony that you have heard from  
7 Dr. Chattopadhyay, we, as a signatory to this  
8 Settlement Agreement that is before you,  
9 believe that the Step II adjustment, which  
10 moves the ROE upward and imputes a different  
11 capital structure to this Company, results in  
12 just and reasonable rates. And we therefore  
13 urge the Commission to approve it.

14 CHAIRMAN HONIGBERG: Ms. Ross.

15 MS. ROSS: Yes. Staff appreciates  
16 the efforts of all of the parties in this  
17 docket in coming to the Settlement. We believe  
18 that the overall rate of return of 6.35 percent  
19 for this Company is reasonable, and that the  
20 \$40,000 roughly increase in their annual  
21 revenues is also a reasonable rate for them.  
22 And we do believe that the Company's capital  
23 structure will improve, and that the retained  
24 earnings will be paid down. And we recommend

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1           that the Commission approve the Settlement.

2                   CHAIRMAN HONIGBERG:   Mr. Levine.

3                   MR. LEVINE:   Thank you,

4           Commissioners.   The Company also concurs with  
5           Attorney Kreis and Attorney Ross have said.   We  
6           feel this is a great step in getting a  
7           reasonable rate of return for the Company.   And  
8           we encourage the Commissioners to consider the  
9           Settlement in a favorable light.

10                   CHAIRMAN HONIGBERG:   All right.

11           Thank you all.

12                   With that, we will adjourn the  
13           hearing, take the matter under advisement, and  
14           issue an order as quickly as we can.

15                               *(Whereupon the hearing was*  
16                               *adjourned at 10:51 a.m.)*

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